The University of Victoria acknowledges with respect the history, customs and culture of the Coast Salish and Straits Salish peoples on whose traditional lands the university resides.

Ceremonial Furnishings

The Chancellor’s chair and ceremonial furnishings used at Convocation are the generous gift of the late Dr. Michael C. Williams. They constitute five magnificent works of art, created through a collaboration among twelve West Coast artists. Roberta Louis, weaver, and Susan Point, carver, both Coast Salish of the Musqueam Band, with artist Glen Tallio (Nuxalk), created the kneeling stool. Carvers Art Thompson (Nuu-chah-nulth), Calvin Hunt (Kwagiulth), Norman Tait (Nisga’a), John Livingston (adopted Kwagiulth), and Don Yeomans (Haida) collaborated with weavers Ann Smith (Tutchone-Tlingit) and Cheryl Samuel (adopted Tlingit) on the Chancellor’s chair itself. The Chief Speaker’s staff was designed and carved by Kwagiulth artist, Richard Hunt. The kneeling figure mace stand was sculpted by Tom Hunt (Kwagiulth). The raven lectern is also the work of John Livingston. The furnishings were completed in 1994. Their style and imagery draw on the myths and artistic traditions of the Northwest Coast Aboriginal nations, home communities to many University of Victoria students.
University of Victoria Learning Outcomes

Society requires that people with diverse backgrounds come together and work toward resolving complex environmental, ethical, scientific and social problems. In addition to substantive content knowledge in students’ specific fields of study, all students at the University of Victoria are encouraged to take advantage of opportunities they will be given to achieve the following learning outcomes.

Intellectual, academic and practical skills in:
- Inquiry, analysis, and problem solving
- Critical, innovative, and creative thinking
- Effective written, visual, and oral communication
- Numerical literacy
- Critical evaluation of qualitative and quantitative information
- Critical management of information, including in digital environments
- Collaboration and the ability to work in teams

Personal and social responsibility capacities:
- Informed civic engagement and understanding – from local to global
- Intercultural knowledge and sensitivity
- Ethical and professional reasoning and action
- Life-long learning

These outcomes are achieved through:
- Academic and co-curricular programs of the highest quality
- Integration of research and teaching across the curriculum
- Practice and support of relevant skills through progressively more challenging problems, assignments, projects, and standards for performance
- Opportunities for research, experiential, and work-integrated learning
- Active engagement with diverse communities, societal issues and meaningful intellectual challenges

Faculties, units and programs will interpret these outcomes in ways that are discipline-specific, using the university-wide learning outcomes as guide posts for developing program-specific and course-specific learning outcomes. Students in different programs will therefore achieve these outcomes in different ways according to the appropriate standards of their respective fields of study.

Historical Outline

The University of Victoria came into being on July 1, 1963, but it had enjoyed a prior tradition as Victoria College of sixty years distinguished teaching at the university level. This sixty years of history may be viewed conveniently in three distinct stages.

Between the years 1903 and 1915, Victoria College was affiliated with McGill University, offering first- and second-year McGill courses in Arts and Science. Administered locally by the Victoria School Board, the College was an adjunct to Victoria High School and shared its facilities. Both institutions were under the direction of a single Principal: E.B. Paul, 1903-1908; and S.J. Willis, 1908-1915. The opening in 1915 of the University of British Columbia, established by Act of Legislature in 1908, obliged the College to suspend operations in higher education in Victoria.

In 1920, as a result of local demands, Victoria College began the second stage of its development, reborn in affiliation with the University of British Columbia. Though still administered by the Victoria School Board, the College was now completely separated from Victoria High School, moving in 1921 into the magnificent Dunsmuir mansion known as Craigdarroch. Here, under Principals E.B. Paul and P.H. Elliott, Victoria College built a reputation over the next two decades for thorough and scholarly instruction in first- and second-year Arts and Science.

The final stage, between the years 1945 and 1963, saw the transition from two year college to university, under Principals J.M. Ewing and W.H. Hickman. During this period, the College was governed by the Victoria College Council, representative of the parent University of British Columbia, the Greater Victoria School Board, and the provincial Department of Education. Physical changes were many. In 1946 the College was forced by postwar enrolment to move from Craigdarroch to the Lansdowne campus of the Provincial Normal School. The Normal School, itself an institution with a long and honourable history, joined Victoria College in 1956 as its Faculty of Education. Late in this transitional period (through the co-operation of the Department of National Defence and the Hudson’s Bay Company) the 284 (now 385) acre campus at Gordon Head was acquired. Academic expansion was rapid after 1956, until in 1961 the College, still in affiliation with UBC awarded its first bachelor’s degrees.

In granting autonomy to the University of Victoria, the University Act of 1963 vested administrative authority in a Chancellor elected by the Convocation of the University, a Board of Governors, and a President appointed by the Board; academic authority was given to a Senate which was representative both of the faculties and of the Convocation.

The historical traditions of the University are reflected in the Arms of the University, its academic regalia and its house flag. The BA hood is of solid red, a colour that recalls the early affiliation with McGill. The BSc hood, of gold, and the BEd hood, of blue, show the colours of the University of British Columbia. Blue and gold have been retained as the official colours of the University of Victoria. The motto at the top of the Arms of the University, in Hebrew characters, is “Let there be Light”; the motto at the bottom, in Latin, is “A Multitude of the Wise is the Health of the World.”

Principal Officers and Governing Bodies

The following were the university’s principal officers and members of its governing bodies as of February 1, 2018.

Chancellor
Shelagh Rogers, QC, BA

President and Vice- Chancellor
Jamie Cassels, QC, BA, LLB, LLM

Vice-President Academic and Provost
Valerie Kuehne, BScN, MEd, MA, PhD

Vice-President Research
David Castle, BA, BSc, MA, PhD

Vice-President Finance and Operations
Gayle Gornil, BBA, CA, CBV

Vice-President External Relations
Carmen Charette, BSc, BBA

University Secretary
Julia Eastman, BA, MA, PhD

Board of Governors

Ex Officio Members
Chancellor Shelagh Rogers, QC, BA
President and Vice-Chancellor Jamie Cassels, QC, BA, LLB, LLM
Members Appointed by the Lieutenant Governor in Council
Merle Alexander, BA, LLB
Ida Chong, CPA, FCGA
Daphne Corbett, BA
Kasan Govender, BA, LLB, MSt
Cathy McIntyre, BA, MBA, C. Dir
Michael Mitchell, BA, JD, LLM
Beverly Van Ruyven, BA
David Zussman, BA, BSc, PhD

Members Elected by the Faculty Members
Elizabeth Borycki, RN, HBScN, MN, PhD
Peter Driessen, BSc, PhD, PEng

Members Elected by the Student Associations
David Eso
Kate Fairley

Members Elected by and from full-time Employees of the University who are not Faculty Members
Rizwan Bashir, BSc

Secretary
Julia Eastman, BA, MA, PhD, University Secretary

Senate
Ex Officio Members
Chancellor, Shelagh Rogers, OC, BA
President and Vice-Chancellor (Chair), Jamie Cassels, QC, BA, LLB, LLM
Vice-President Academic and Provost, Valerie Kuehne, BScN, MED, MA, PhD
Vice-President Research, David Castle, BA, BSc, MA, PhD
Dean of Peter B. Gustavson School of Business, Saul Klein, BA, MBA, PhD
Dean of Education, Raif St. Clair, Dipl, MSc, PhD
Dean of Engineering, Thomas Tiedje, BASc, MSc, PhD, PEng, FRSC
Dean of Continuing Studies, Jo-Anne Clarke, BA, MA, PhD
Dean of Fine Arts, Susan Lewis, BA, BMus, MMus, MFA, PhD
Dean of Graduate Studies, David Capson, BScEng, MEng, PhD, PEng
Dean of Humanities, Christopher Goto-Jones, BA, MA, MPhil, DPhil
Dean of Human and Social Development, Patricia Marck, RN, PhD
Dean of Law, Jeremy Webber, BA, LLB, LLM
Dean of Science, Robert Lipson, BSc, MSc, PhD
Dean of Social Sciences, Catherine Krull, BA, MA, PhD
University Librarian, Jonathan Bengtson, BA, MPhil, MA

Members Elected by the Individual Faculties
Business
Dale Ganley, BA, MSc, MA, PhD
Brock Smith, BCom, MBA, PhD

Education
Sandra Hundza, BSc, PhD
Monica Prendergast, BFA, Bed, MA, PhD

Engineering
Peter Driessen, BSc, PhD, PEng
Henning Struchtrup, Dipl-Ing, Dr-Ing, PEng

Fine Arts
Carolyn Butler-Palmer, BA, Dipl. Art History, MS, MA, PhD
Kirk McNally, BM, MSc

Graduate Studies
Sara Beam, BA, MA, PhD
Mauricio Garcia-Barrera, BA, MEd, PhD

Human and Social Development
Lynda Gagné, BA, MA
André Kushniruk, BA, BSc, MSc, PhD

Humanities
Jason Colby, BA, MA, PhD
Annalee Lepp, BA, MA, PhD

Law
Gillian Calder, BA, LLB, LLM
Mark Gillen, BComm, MBA, LLB, LLM

Science
Neil Burford, BSc, PhD, FCIC
Diana Varela, BSc, MA, PhD

Social Sciences
Janni Aragon, BA, MA, PhD
Helen Kurki, BSc, MSc, PhD

Members Elected by the Faculty Members
Doug Baer, BES, MA, PhD
Deborah Begoray, BA, MA, PhD
Aaron Devor, BA, MA, PhD
Garry Gray, BA, MA, PhD
Helga Hallgrimsdottir, BA, MA, PhD
Tim Haskett, BA, MA, PhD
Robin Hicks, BSc, PhD
Mark Laidlaw, BSc, MSc, PhD
Joseph Salem, BM, MA, MA, MPhil, PhD
Rebecca Warburton, BA, MSc, PhD
Linda Welling, BA, MA, PhD
Victoria Wyatt, BA, MA, MPhil, PhD

Members Elected by the Student Societies
Dheeraj Alamchandani
Pierre-Paul Angelblazer
Brent Cantarutti, BA, MA
Noor Chasib
Mackenzie Cumberland
Kate Fairley
David Foster
Kate Fry
Carl Haynes
Alyssa Husband
Natalia Karpovskaia
Hannah Koning
Ngozi S. Nwoko, LLM
Diana Popova, MSc
Colin Saint-Vil
Deepti Yadawad

Members Elected by the Convocation
Rizwan Bashir, BSc
Chandra Beaveridge, BEng, PMP
Lauren Charlton, BA, DipED
Peter Liddell, MA, PhD

Additional Members
Bruce Wright, BA, MA, MD, Head, Division of Medical Sciences
John Durno, BA, MLIS, Elected by the Professional Librarians
Alicia Ulysses, BA, MA, Continuing Sessional

Secretary of Senate
Julia Eastman, BA, MA, PhD, University Secretary

By Invitation with Speaking Rights
James Dunson, BEd, MBA, Associate Vice-President Student Affairs
Nancy Wright, BA, MA, MPhil, PhD, Associate Vice-President Academic Planning
Nicole Greengoe, MA, Registrar
Carrie Andersen, LLB, Associate University Secretary

Foundation for the University of Victoria

Members of the Board
Lisa Dempsey, CFA
Fiona Hunter, BA, LLB, LLM
Paul Siluch, BSc
Andrew Turner, BComm (Chair)
Duncan Webster, CFA Richard Weech, CA, CFA

Officers
President: Gayle Gorill, BBA, CA, CBV
Treasurer: Murray Griffith, BA, CMA
Secretary: Julia Eastman, BA, MA, PhD
Assistant Secretary: Kathy MacDonald, BBA

University of Victoria Foundation

Members of the Board
Carolyn Thoms, CA, CFA
Gayle Gorill, BBA, CA, CBV (Ex officio)
Lisa Dempsey, CFA (Vice-Chair)
Mary Garden, BA, MBA
Ann Glazier Rothwell, BComm, CFA
Fiona Hunter, BA, LLB, LLM (Chair)

Jagdeep Shergill, LLB
Paul Siluch, BSc
Andrew Turner, BComm
President Jamie Cassels, QC, BA, LLB, LLM (ex officio)
Duncan Webster, CFA

Officers
President: Tamas Zsolnay, BA, MBA
Treasurer: Andrew Coward, BComm, CFA
Secretary: Julia Eastman, BA, MA, PhD
Assistant Secretary: Kathy MacDonald, BBA

Faculty and Staff Emeritus and Honorary Degree Recipients

Chancellors Emeritus
Murray Farmer, BA
Ronald Lou-Poy, CM, QC, BCom, LLB, Hon LLD
Norma Mickelson, CM, OBC, BEd, MA, PhD

Presidents Emeritus
David H. Turpin, CM, BSc, PhD, FRSC
David Strong, BSc, MSc, PhD, FRSc
Howard E. Petch, BSc, MSc, PhD, DSc, LLD, FRSC

Faculty, Senior Instructors and Librarians Emeritus and Emerita 2016–2017
Vikky Alexander, BFA (NSCAD)
Gregory Andrichuk, BA, MA PhD (Toronto)
Herman Bakvis, BA (Queen’s), MA, PhD (UBC)
Elizabeth Barister, BSN (Alta), MA, PhD (Victoria)
Sarah Blackstone, BA Honors (Wyoming), MA (Kansas State), PhD (Northwestern)
Leslie Brown, BSW (Regina), MPA, PhD (Victoria)
Thomas Fyles, BSc (Victoria), PhD (York), FCIC, PChem
J. Donald Galloway, LLB (Edinburgh), LLM (Harvard)
David Giles, BSc, MCom, PhD (Canterbury)
Robert Dalton, BA (Calg), MFA (Wash), PhD (Ohio St)
Daniel Hoffman, BA (SUNY), MS, PhD (N Car, Chapel Hill), PEng
Scott Iversen, BS (California), MS (San Jose State), MSc (Ireland), PhD (Colorado)
C. Peter Keller, BA (Dub), MA, PhD (WOnt)
Daniela Lorenzi, BA (Uvic), MA (Uvic)
Janice McCormack, BN (Man), MScN, PhD (Tor)
Wendie McHenry, BA (WOnt), MA (UBC)
Sandra Meigs, BFA (NSCAD), MA (Dal)
D. Michael Miller, BSc (Winn), MSc, PhD (Man), PEng
Santosh Misra, BSc, MSc (Delhi), PhD (McMaster)
Katy Nelson, BSc (Alberta), MLS (UBC)
Martha O’Brien, BA, LLB (Uvic), LLM (Université Libre de Bruxelles)
Aleck Ostry, BSc, MSc (UBC), MA (SFU), PhD (UBC)
Alan Pence, BA, MS (Portland St), PhD (Ore)
Alexandra Pohran-Dawkins, BM (Tor)
Greg Saunders, BA, MA (UVic)
Robin Scobie, BScN, MSN (Ottawa)
Katherine Teghtsoonian, BA (British Columbia), MA, PhD (Stanford)
Sue Whitesides, MSc (Stanford), PhD (Wisconsin)

Honorary Degree Recipients 2017
Murray Arthur Farmer, LLD, June 2017
Joy Nozomi Kogawa, DLitt, June 2017
Brian Lo, LLD, June 2017
Christina Stampe Munck, DSc, June 2017
Paul Norman Nicklen, DSc, June 2017
Eric Lane Peterson, DSc, June 2017
Timothy James Vernon, DMus, June 2017
David Harris Flaherty, LLD, November 2017
Sheridan Elizabeth Scott, LLD, November 2017
Neil J. Sterritt, LLD, November 2017
Barney Williams Jr., LLD, November 2017

University Regalia

Chancellor
Gown: purple corded silk, trimmed with purple velvet and gold braid
Headdress: Tudor style in purple velvet with gold cord trim

President
Gown: royal blue corded silk, trimmed with blue velvet and gold braid
Headdress: Tudor style in blue velvet with gold cord trim

Chancellor Emeritus
Gown: purple corded silk, with gold velvet panels and trimmed with purple velvet strips edged with gold piping
Headdress: Tudor style in purple velvet with gold cord trim

President Emeritus
Gown: royal blue corded silk, with gold velvet panels and trimmed with blue velvet strips edged with red piping
Headdress: Tudor style in blue velvet with gold cord trim

Board of Governors

Chair
Gown: traditional (Canadian) bachelor’s style in black wool blend with front facings and sleeve linings in gold silk
Headdress: Black cloth mortarboard with black silk tassel or Tudor style in black velvet with gold cord

Member
Headdress and gown as above, but with front facings in black

Honorary Doctorate of Laws (Hon LLD)
Gown: Cambridge (Doctor of Music) pattern, scarlet wool broadcloth, trimmed with blue-purple silk taffeta
Hood: Aberdeen pattern, outside shell of scarlet wool broadcloth, lined with blue-purple silk taffeta
Headdress: Tudor style in black velvet with red cord trim

Honorary Doctorate
Gown: Cambridge (Doctor of Music) pattern, scarlet wool, front facings and sleeve lining of black silk taffeta
Hood: Aberdeen pattern, outside shell of black wool, lined with silk taffeta in a solid colour with a one inch band of black velvet on the outside edge
- HonDLitt: white
- HonDMus: pink
- HonDEd: blue
- HonDSc: gold
- HonDEng: orange
- HonDSN: apricot
- HonDFA: green
Headdress: Tudor style in black velvet with red cord trim

Bachelor
Gown: traditional (Canadian) bachelor’s style, in black
Hood: Aberdeen pattern (BA, BSc, and BEd, without neckband and finished with two cord rosettes; all others with mitred necklace), outside shell of silk taffeta in a solid colour, lined with identical material. Faculty colours are as follows:
- BA: scarlet
- BFA: green
- BCom: burgundy
- BMus: pink
- BSc: gold
- BSN: apricot
- BEd: blue
- BSW: citron
- BCYC: turquoise
- BEng: orange
- BSEng: pale yellow
- JD/LLB: blue-purple
Headdress: standard black cloth mortarboard with black silk tassel

Master
Gown: traditional (Canadian) Master’s style in black.
Hood: similar in design and colour to the respective bachelor’s hoods, but with mitred necklace and a narrow band of black velvet one inch from edge of hood on the outside only. Others are:
- MA: orange
- MPA: russet
- MPH: pumpkin
- MBA: burgundy
- MGB: burgundy with a white band

Headdress: standard black cloth mortarboard with black silk tassel

Doctor
Gown: Cambridge style, black silk, front facings and sleeve linings of scarlet silk

Hood: Oxford Doctor’s Burgon shape, shell of scarlet silk, lined with blue silk, border of gold silk

Headdress: black velvet mortarboard with red tassel fastened on left side

NOTE: On ceremonial occasions, participants without degrees wear the standard black undergraduate cap and gown as described above for bachelors.

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### Statistics
Source: Institutional Planning & Analysis. See <www.inst.uvic.ca> for more information

<table>
<thead>
<tr>
<th>Undergraduate Programs Enrolments</th>
<th>2015-16</th>
<th>2016-17</th>
<th>2017-18</th>
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<tr>
<td></td>
<td>Summer</td>
<td>Fall</td>
<td>Spring</td>
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<tr>
<td>Peter B. Gustavson School of Business</td>
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<td>Total Undergraduate Programs</td>
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<td>Faculty of Human &amp; Social Development</td>
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<th>2015-16</th>
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<td>2016-17</td>
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<td>Summer</td>
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<td>Alberta</td>
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<td>Total Students New to UVic</td>
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<td>Undergraduate Degrees Awarded</td>
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<td>2016-17</td>
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### Graduate Degrees Awarded

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</table>
Key Contacts at UVic

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---------|---------|-------
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250-721-8774 | 250-721-8456 |
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Mr. Jonathan Bengtson             | 250-721-8215 | 250-721-8211 |

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---------|---------|-------

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MBA Program | 250-472-4439 | 250-721-6058 |
PhD Program | 250-721-6067 | 250-721-6060 |
MGB Program | 250-472-4439 | 250-472-4140 |

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Ms. Alison Brophey, Program Coordinator | 250-721-6603 | 250-721-7860 |

Faculty of Engineering: |       |
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BSc Programs | 250-472-5708 | 250-472-5757 |

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Ms. Sarah Riecken | 250-721-7748 | 250-472-5165 |

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Ms. Yvonne Lawson, Manager, Academic and Students | 250-721-6390 | 250-721-8153 |
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---------|---------|-------

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Ms. Kim Ainsworth, Manager Computer Store: |       |
Kennedy Nelson | 250-721-6656 |
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Mr. Peter Kilt, Manager | 250-721-8314 |
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Sue Gaudet, Associate Director & Executive Chef | 250-721-8302 |

Tony Heesterman, Associate Director & Executive Chef | 250-721-6016 |
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Linguistics:
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Dr. Marcelo Laca 250-721-8962 250-721-7436
Dr. Anthony Quas 250-721-8962 250-721-7436
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Dr. Peter Wild 250-721-6051 250-721-8900
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Prof. Christopher Butterfield, Director Neuroscience:
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Dr. Ulrich Mueller 250-721-8929 250-721-7522
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Dr. Astrid Brouselle, Director
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Dr. Catherine Worthington 250-472-4109 250-472-5377
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Dr. Shamma Boyarin 250-721-6210 250-721-6271
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Dr. Elizabeth Borycki 250-721-5432
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Dr. Margo Matwychuk 250-721-6283
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Dr. Jacqueline Green 250-721-6228 250-472-4129
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Dr. Sean Hier 250-721-6217 250-853-3771
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Dr. Margaret-Anne Storey 250-472-5708 250-472-5713
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Dr. Allana Lindgren 250-721-6596 250-721-7991
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Prof. Paul Walde 250-721-6595 250-721-8010
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Prof. David Leach 250-721-7306

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Contact
Astronomy Research Centre (ARC) Dr. Kim Venn, Director 250-721-7715 250-472-5182
Centre for Aboriginal Health Research (CAHR):
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Dr. T. Stockwell 250-472-5321 250-472-5445
Centre for Advanced Materials and Related Technology (CAMTEC):
Centre for Asia Pacific Initiatives (CAPI):
Dr. Andrew Marton 250-472-5610 250-721-8379
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Dr. E. Paul Zehr 250-472-5063 250-721-8379
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Dr. Beverly Smith 250-721-6603 250-853-3147
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Dr. C. Peter Constabel 250-721-6611 250-721-7119
Centre for Global Studies (CFG):
Dr. Oliver Schmidtke, Director 250-472-4830 250-472-4726

Fax
250-721-7147
250-472-4830
250-472-4726
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<th>Directors of Other Centres</th>
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<tr>
<td><strong>Centre for Social and Sustainable Innovation (CSSI):</strong></td>
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<tr>
<td>Dr. Monika Winn</td>
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<tr>
<td><strong>Centre for Studies in Religion and Society (CSRS):</strong></td>
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<tr>
<td>Dr. Paul Bramadat</td>
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<td>Dr. Anne Marshall</td>
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<td><strong>Centre on Aging (COAG):</strong></td>
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<td>Dr. Scott Hofer</td>
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<td><strong>Institute for Integrated Energy Systems (IESVic):</strong></td>
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<td>Dr. Leslie Brown, Director</td>
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<td><strong>Pacific Institute for Climate Solutions (PICS):</strong></td>
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<td><strong>Victoria Subatomic Physics and Accelerator Research Centre (VISPA):</strong></td>
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<tr>
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<td>Ms. Robin Syme</td>
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<td>English Language Centre (ELC):</td>
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<td>Ms. Paula Leahy, Associate Director</td>
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<td>Ocean Networks Canada Observatory (ONC):</td>
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<td>Dr. Kate Moran</td>
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<td>Pacific Climate Impacts Consortium (PCIC):</td>
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